

Value Creation Process That Embodies Our Corporate Philosophy

With the Group's Corporate Philosophy as the starting point, we seek to be a high-performance materials company that supports a sustainable society. We have created a great number of original product lines through collaborative creation. These achievements are made possible through our structural and compositional control technologies centered on metals and solid relationships with a wide range of customers developed over more than 100 years since the Group's founding. Leveraging these strengths, we are investing capital in our business activities, including human capital and

manufactured capital, and expanding our business activities while fixing our attention on six ESG materialities. We develop, manufacture and provide high-performance materials that contribute to solving our customers' issues in primarily the automobile, industrial infrastructure, and electronics sectors. Through these activities, we will continue to contribute to realizing a sustainable society and further connect them to our Corporate Philosophy. The Group will continue to proactively engage in solving social issues and support the realization of a sustainable society.

