Contents/Editorial Policy

Mission/Value

- 3 To Our Stakeholders
- 4 Business Performance
- 6 Business Portfolio Road Map
- 8 Contents/Editorial Policy

Value creation

- 10 Milestones in Creating Value
- 12 Values
- 14 Value Creation Process

Strategies

- 17 Strategy and Vision—Message from the CEO
- 24 Overview of the Medium-Term Management Plan
- 26 Message from the General Manager of Finance Division
- 28 Message from the General Manager of Advanced Metals Division
- 30 Message from the General Manager of Advanced Components & Materials Division
- 32 Message from the General Manager of Human Resources & General Administration Division

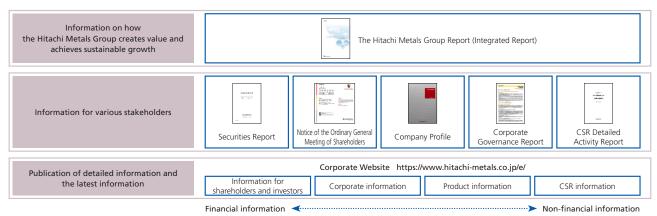
Technology and R&D

- 35 Examples of Products That Help Realize a Sustainable Society
- 38 Aiming to Be a "Genuinely Development-Driven Company"

Foundation

- 41 Message from the Chairperson of the Board
- 42 Corporate Governance
- 52 Promotion of Diverse Human Resources
- 54 Health and Safety
- 56 Initiative for Climate Change
- 62 CSR-Conscious Procurement
- 63 Respect for Human Rights
- 64 Financial/Non-Financial Highlights
- 66 Financial Management
- 68 Stock Information
- 69 Corporate Data/Stock Price

Information provided by the Hitachi Metals Group



Editorial Policy

From 2016 (Fiscal 2015 Report), we have released the Hitachi Metals Group Report (Integrated Report) for all stakeholders, including shareholders and other investors. The aim of the report is to deepen understanding among stakeholders about how the Group utilizes its strengths to create value for customers and achieve sustainable growth. This report was edited referencing the International Integrated Reporting Council's The International Integrated Reporting Framework and the Ministry of Economy, Trade and Industry's Guidance for Integrated Corporate Disclosure and Company-Investor Dialogues for Collaborative Value Creation. In addition to the Hitachi Metals Group Report (Integrated Report), we provide information to our various stakeholders as shown in the chart. We also periodically update our corporate website with the latest information, including detailed information and news releases.

Review Period

Fiscal 2018 (April 1, 2018–March 31, 2019)

Note: Where possible, the latest information is used at the time of publication.

Relevant Entities

Hitachi Metals, Ltd. and its consolidated subsidiaries

Note: In cases where information contained herein refers to a review period and/or relevant entities different from those stated above, this is pointed out accordingly.

