## **Business Portfolio**

The Hitachi Metals Group specializes in the development of high-performance materials. Leveraging this expertise, we supply materials and products mainly to customers in the industrial infrastructure-, automotive-, and electronics-related segments.

## Highlights of FY2016



Adjusted operating income\*1 ¥66.0 billion

Adjusted operating margin

7.2%

ROE\*2

9.8%

ROA\*<sup>3</sup> 6.4%

Overseas sales ratio

56%

EBIT ¥68.5 billion

R&D expenses ¥18.0 billion

Number of employees

28,754

\*1 Adjusted operating income: Revenues – Cost of sales – Selling, general and administrative expenses
\*2 ROE (return on equity) = Net income attributable to owners of the parent company ÷ Equity attributable to owners of the parent company (the average of the beginning and ending balances of the year) x 100
\*3 ROA (return on assets) = Income before income taxes ÷ Total assets (the average of the beginning and ending balances of the year) x 100
\*4 The percentage of revenues by segment is calculated based on sales to external customers.
\*5 Effective April 1, 2017, the High-Grade Metals Company and the High-Grade Functional Components Company were renamed the Specialty Steel Company and the Functional Components Company, respectively. The new names are used in this report.

Specialty Steel Company\*5 ngine shaft material Revenues Specialty steel ¥234.7 billion Percentage of revenues by segment\*4 "SLD-MAGIC™" cold work tool steel Adjusted operating income 25.8% ¥23.5 billion Soft magnetic components and materials Amorphous alloys Metglas Magnetic Materials Company Revenues ¥99.8 billion "NMF™" ferrite magnets revenues by segment\*<sup>4</sup> Adjusted operating income 11.0% ¥9.3 billion Functional Components Company\*5 Revenues ¥333.5 billion Percentage of Casting components for automobiles revenues by segment\*4 Adjusted operating income 36.6% Piping components ¥17.5 billion "SCUBA™" fashionable Cast iron piping systems aluminum road wheels products Cable Materials Company Revenues ¥241.4 billion Percentage of Electric wires and cables revenues by segment\*4

Industrial infrastructure-related

Wires and cables for rolling stock

Adjusted operating income ¥14.7 billion

26.5%

## **Target segments**

High-performance

components

