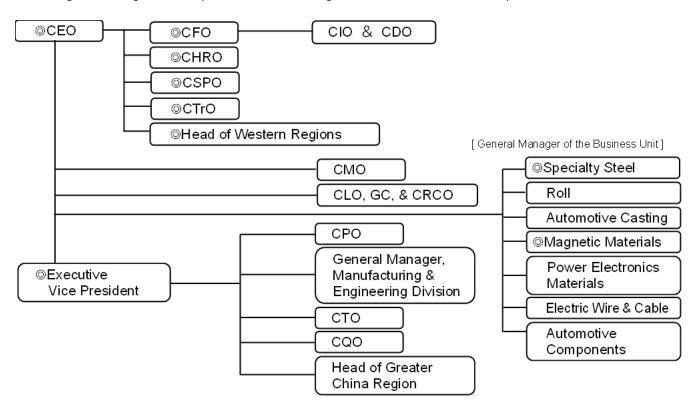
Management Structure (As of April 1, 2025)

1. The Senior Management Committee members

* Listed in Japanese phonetic order by last name for each position.

Name	Title and Responsibility
Sean M. Stack	Representative Director, Chairperson, President, & CEO
Kazuya Murakami	Representative Director, Executive Vice President
Randy Ahuja	Managing Director, Proterial, Ltd.;
	Director & President, Proterial America, Ltd.;
	Chairperson, Proterial Europe GmbH
Kazutsugu Igarashi	Managing Director,
	General Manager, Magnetic Materials Business Unit
Tony I. Cha	Managing Director, CFO
	General Manager, Finance Division
Natsuki Tokubuchi	Managing Director, CTrO
Yutaka Nakashima	Managing Director, CHRO
Yuko Nakahira	Managing Director,
	General Manager, Specialty Steel Business Unit
Hisaki Masuda	Managing Director, CSPO
	General Manager, Strategy Planning Division

2. Management Organization (©The Senior Management Committee members)



CEO: Chief Executive Officer CFO: Chief Financial Officer

CHRO: Chief Human Resources Officer CSPO: Chief Strategy & Planning Officer

CPO: Chief Procurement Officer

CQO: Chief Quality Officer CIO: Chief Information Officer CDO: Chief Digital Officer CLO: Chief Legal Officer CMO: Chief Marketing Officer CRCO: Chief Risk Control Officer CTrO: Chief Transformation Officer

CTO: Chief Technology Officer

GC: General Counsel