

### Hitachi Metals Financial Results for the First Three Months of Fiscal Year 2020 (April 1, 2020 to June 30, 2020)

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- 2. Financial Results for the First Quarter of FY2020 by Segment
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- 4. Consolidated Cash Flows

July 28, 2020

# Overview by market

# 1-1. Overview of the First Quarter (First Three Months ) of FY2020 (1)



• Global real GDP growth forecast for 2020 Further deteriorated to -5.2%\*1 since the beginning of 1Q (initial forecast was between -3.0% and -2.8%) [Automobiles]

- Due to the impact of the COVID-19 outbreak, operations by the Company's customers were suspended and supply chains were disrupted globally during 1Q of FY2020. While automobile manufacturers resumed their operations, demand plunged significantly year on year.
- Global automobile production forecast for 2020 has declined further since the beginning of 1Q.
   Previous forecast (as of May 27, 2020), 70 million (down 21% year on year)
   Revised forecast: 69 million (down 22% year on year)

#### [Aircraft]

 Demand for aircraft materials declined reflecting the dramatic fall in passenger numbers due to the impact of the COVID-19 outbreak.

#### [FA / robots]

 Capital investment decreased in line with lower plant operation rates and sluggish corporate earnings due to the impact of the COVID-19 outbreak.

#### [Semiconductors / smartphones]

- While the semiconductor market is expected to see negative growth for 2020, the decline will likely be smaller compared to at the time of the collapse of Lehman Brothers.
- The decline in demand for automobiles and smartphones is expected to be underpinned by demand for server equipment.

#### [Medical devices]

Demand increased for equipment needed to respond to the COVID-19 outbreak.

<sup>\*1:</sup> Forecast by the World Bank

<sup>\*2:</sup> Estimates by the Company with reference to various materials

### 1-2. Overview of the First Quarter (2)



#### Both revenues and profit decreased year on year as a result of diminished demand due to the impact of the COVID-19 outbreak.

[Automobiles] Demand dropped for molds and tool steel, industrial equipment, automotive casting products, magnetic materials and applications, and automotive electronic components.

[Aircraft] Demand for aircraft-related materials decreased due to a decline in demand for aircraft equipment/materials. [FA / robots] While sales of magnetic materials and applications plunged, there were signs of resumption of capital investment related to electronic wires.

[Semiconductors / smartphones] Sales related to telecommunications such as 5G-related facilities and server equipment remained strong.

[Medical devices] Sales of materials for scintillators and cables for medial device remained robust.

- Adjusted operating income increased slightly against initial forecast on the back of a decrease in fixed costs and the resumption of operations by automobile manufacturers in North America which was earlier than expected.
- Implemented measures to improve managerial efficiency
- (1) Improved capital efficiency through ongoing efforts to curb increases in inventories and investment.
- (2) Reduction in fixed costs during 1Q: ¥13.0 billion
- (3) Structural reforms (closure of Waupaca's plant in Pennsylvania, business transfer and withdrawal in the field of the brass product business)

### Forecast Results

- Recovery of orders has been slow as demand remained stagnant due to the impact of the COVID-19 outbreak.
- With order receipt environment remaining uncertain, the Company will continue to take measures to optimize fixed costs in line with revenues.
- Operating forecast for FY2020 have not been revised from the forecast figures released on May 27, 2020.

# Assurance

- Status of investigation into the misconduct case announced on April 27, 2020
- (1) The special investigation committee is continuing its investigation. The final report is expected by the end of this year.
- (2) No issues related to product safety have been identified at this stage.

### 1-3. Operating Results



				FY2	2019				FY2	020	Differ	ences
¥ billions	1Q (Apr	- Jun.)	2Q (Jul.	– Sep.)	3Q (Oct.	– Dec.)	4Q (Jan.	. – Mar.)	1Q (Apr.	– Jun.)	Year-on- Year	Quarter- on-Quarter
Profit margin in brackets	US\$1 = ¥ €1 = ¥1 1 yuan = ¥	23	US\$1 = €1 = 1 yuan =	¥119	US\$1 = €1 = 1 yuan =	£120	US\$1 = €1 = ∃ 1 yuan =	¥120	US\$1 = €1 = 1 yuan =	¥118	1Q/1Q 1Q-1Q	1Q/4Q 1Q-4Q
Revenues	2	34.0	2	222.9		214.1		210.4		154.8	-34%	-26%
Adjusted operating income*	(2.4%)	5.5	(0.2%)	0.4	(2.8%)	5.9	(1.2%)	2.6	(-4.7%)	-7.3	-12.8	-9.9
IFRS operating income	(2.2%)	5.2	(-19.2%)	-42.8	(1.4%)	2.9	(-2.1%)	-4.4	(-4.1%)	-6.4	-11.6	-2.0
Income before income taxes		4.5		-43.2		3.0		-4.9		-7.1	-11.6	-2.2
Net income attributable to shareholders of the parent company		3.2		-44.2		2.1		1.3		-3.3	-6.5	-4.6

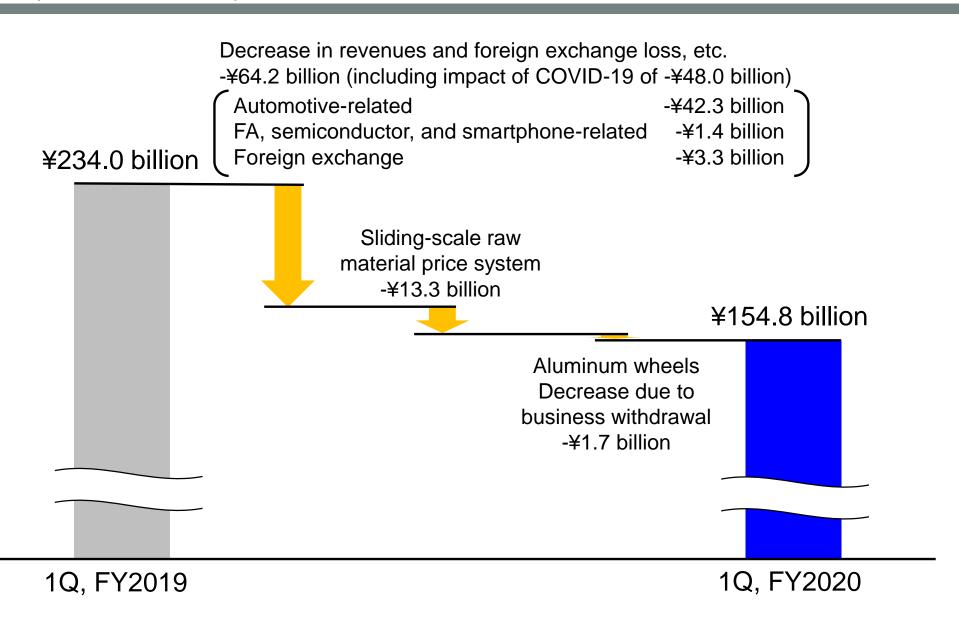
<sup>\*</sup>Adjusted operating income = Revenues - Sales cost - Selling, general, & administrative expenses

#### Sales by region

	¥ billions	Japan	North America	China	Other Asian countries	Europe	Others
FY2019	Revenues	104.7	69.1	16.1	27.0	11.7	5.4
1Q	Sales ratio	45%	30%	7%	11%	5%	2%
EV2020	Revenues	78.8	33.0	16.2	17.9	6.9	2.0
FY2020 1Q	Sales ratio	51%	21%	11%	12%	4%	1%
. 🔾	Revenues year-on-year	-25%	-52%	+1%	-34%	-41%	-63%

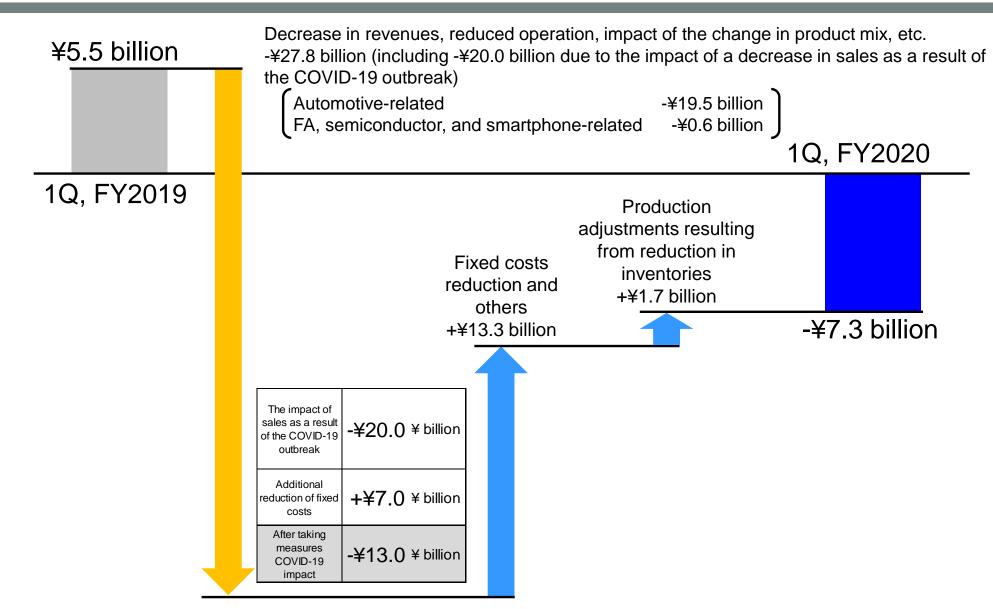
# 1-4. Factors Behind Increase/Decrease in Revenues (Year-on-Year)





# 1-5. Factors Behind Increase/Decrease in Adjusted Operating Income (Year-on-Year)







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### 2-1. Operating Results by Segment



			1				1		1								
			FY2	019	FY2	019	FY2	019	FY20	019	FY2	019	FY20	020	Differe	ences	FY2020
	¥ billions		1Q (Apr. – Jun.		2Q (Jul.	– Sep.)	3Q (Oct.	– Dec.)	4Q (Jan.	– Mar.)			1Q (Apr.	– Jun.)	Year-on-Year	Quarter-on- Quarter	Forecast
	Profit margin in	brackets	US\$1 = ¥110 €1 = ¥123 1 yuan = ¥16.1		US\$1 = ¥107 €1 = ¥119 1 yuan = ¥15.3		US\$1 = €1 = <sup>3</sup> 1 yuan =	<b>¥</b> 120	US\$1 = €1 = ¥ 1 yuan =	120	US\$1 = €1 = 1 yuan :	¥121	US\$1 = €1 = ¥ 1 yuan =	£118	1Q/1Q 1Q-1Q	1Q/4Q 1Q-4Q	US\$1 = ¥105 €1 = ¥120 1 yuan = ¥15.0
	0 : 1: 0: 1	Revenues		63.7		63.6		62.4		60.9		250.6		52.5	-18%	-14%	230.0
S	Specialty Steel Products	Adjusted operating income	(0.8%)	0.5	(-0.2%)	-0.1	(4.8%)	3.0	(3.4%)	2.1	(2.2%)	5.5	(-0.4%)	-0.2	-0.7	-2.3	(2.2%) 5.0
etal	Fioducis	IFRS operating income	(1.1%)	0.7	(-0.5%)	-0.3	(3.4%)	2.1	(8.4%)	5.1	(3.0%)	7.6	(2.9%)	1.5	+0.8	-3.6	_
ž	Functional	Revenues		83.3		74.2		69.4		72.8		299.7		40.2	-52%	-45%	220.0
ed	Components	Adjusted operating income	(2.4%)	2.0	(-1.1%)	-0.8	(-0.1%)	-0.1	(-2.7%)	-2.0	(-0.3%)	-0.9	(-17.4%)	-7.0	-9.0	-5.0	(-5.9%) -13.0
and	and Equipment	IFRS operating income	(2.0%)	1.7	(-1.5%)	-1.1	(-2.2%)	-1.5	(-11.4%)	-8.3	(-3.1%)	-9.2	(-18.2%)	-7.3	-9.0	1.0	_
Advanced Metals		Revenues		147.0		137.8		131.8		133.7		550.3		92.7	-37%	-31%	450.0
4	Subtotal*	Adjusted operating income	(1.7%)	2.5	(-0.7%)	-0.9	(2.2%)	2.9	(0.1%)	0.1	(0.8%)	4.6	(-7.8%)	-7.2	-9.7	-7.3	(-1.8%) -8.0
		IFRS operating income	(1.6%)	2.4	(-1.0%)	-1.4	(0.5%)	0.6	(-2.4%)	-3.2	(-0.3%)	-1.6	(-6.3%)	-5.8	-8.2	-2.6	_
S	Magnetic Materials	Revenues		30.6		30.0		28.3		27.9		116.8		22.1	-28%	-21%	110.0
ent	and Applications /	Adjusted operating income	(-0.7%)	-0.2	(-1.7%)	-0.5	(2.8%)	0.8	(4.7%)	1.3	(1.2%)	1.4	(-2.3%)	-0.5	-0.3	-1.8	(1.4%) 1.5
s	Power electronics	IFRS operating income	(-0.7%)	-0.2	(-)	-43.2	(2.1%)	0.6	(0%)	0	(-)	-42.8	(-2.3%)	-0.5	-0.3	-0.5	_
Advanced Components & Materials	Missa Oalda a a	Revenues		56.0		55.0		53.9		48.4		213.3		39.9	-29%	-18%	190.0
Cc ate	Wires, Cables, and Related Products	Adjusted operating income	(3.2%)	1.8	(3.5%)	1.9	(3.0%)	1.6	(2.9%)	1.4	(3.1%)	6.7	(-1.3%)	-0.5	-2.3	-1.9	(1.3%) 2.5
S ed ∑	Related Floudcis	IFRS operating income	(3.4%)	1.9	(3.3%)	1.8	(3.0%)	1.6	(0%)	0	(2.5%)	5.3	(-0.8%)	-0.3	-2.2	-0.3	_
and		Revenues		86.6		85.0		82.2		76.3		330.1		62.0	-28%	-19%	300.0
þ	Subtotal*	Adjusted operating income	(1.8%)	1.6	(1.6%)	1.4	(2.9%)	2.4	(3.5%)	2.7	(2.5%)	8.1	(-1.6%)	-1.0	-2.6	-3.7	(1.3%) 4.0
4		IFRS operating income	(2.0%)	1.7	(-)	-41.4	(2.7%)	2.2	(0%)	0	(-11.4%)	-37.5	(-1.3%)	-0.8	-2.5	-0.8	_
	•	Revenues		0.4		0.1		0.1		0.4		1.0		0.1	_	_	0
Ot	hers/Adjustments	Adjusted operating income		1.4		-0.1		0.6		-0.2		1.7		0.9	-0.5	1.1	-1.0
		IFRS operating income		1.1		0		0.1		-1.2		0		0.2	-0.9	1.4	_
		Revenues		234.0		222.9		214.1		210.4		881.4		154.8	-34%	-26%	750.0
	Total	Adjusted operating income	(2.4%)	5.5	(0.2%)	0.4	(2.8%)	5.9	(1.2%)	2.6	(1.6%)	14.4	(-4.7%)	-7.3	-12.8	-9.9	(-0.7%) -5.0
		IFRS operating income	(2.2%)	5.2	(-)	-42.8	(1.4%)	2.9	(-2.1%)	-4.4	(-4.4%)	-39.1	(-4.1%)	-6.4	-11.6	-2.0	_

<sup>\*</sup>Simple sum before eliminating intersegment revenues

# 2-2. Operating Results by Segment for 1Q: Specialty Steel Products (1)

(Year-on-Year)



#### [Revenues]

#### Molds and tool steel

Decreased due to a decrease in both domestic and international demand and ongoing inventory adjustments including distribution stock corrections mainly in Japan since the previous fiscal year.

#### Rolls

#### Rolls:

Remained virtually unchanged year on year Injection molding machine parts and steel-frame joints for construction:

Decreased due to a decline in demand

#### Industrial equipment materials

Decreased on the back of a decline in demand for products related to automobiles

#### Aircraft- and energy-related materials

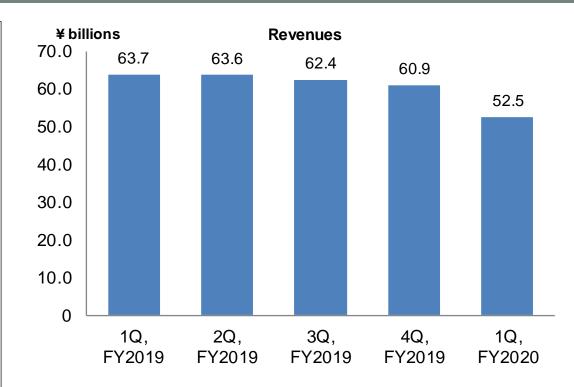
Demand for aircraft-related materials decreased mainly in the private sector.

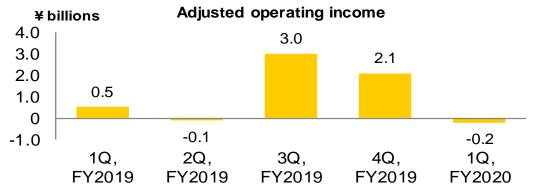
#### Alloys for electronic products

Sales of organic EL panel-related components grew and sales of clad metals for smartphones and batteries also increased. However, overall sales remained virtually flat year on year due to a decline in demand for products related to automobiles despite a rise in sales related to server applications among semiconductor package components.

#### [Adjusted operating income/loss]

Decreased due to a decline in demand for mainstay molds and tool steel and industrial equipment.





# 2-3. Operating Results by Segment for 1Q: Specialty Steel Products (2)



		FY2019	FY2019	FY2019	FY2019	FY2020	Differ	ences
	¥ billions		2Q (Jul. – Sep.)	3Q (Oct. – Dec.)	4Q (Jan. – Mar.)	1Q (Apr. – Jun.)	Year-on- Year	Quarter-on- Quarter
		US\$1 = ¥110 €1 = ¥123 1 yuan = ¥16.1	US\$1 = ¥107 €1 = ¥119 1 yuan = ¥15.3	US\$1 = ¥109 €1 = ¥120 1 yuan = ¥15.5	US\$1 = ¥109 €1 = ¥120 1 yuan = ¥15.6	US\$1 = ¥108 €1 = ¥118 1 yuan = ¥15.2	1Q/1Q 1Q-1Q	1Q/4Q 1Q-4Q
	Revenues	63.7	63.6	62.4	60.9	52.5	-18%	-14%
	Molds and tool steel*						-30%	-19%
	Rolls*						-10%	-6%
	Industrial equipment materials*						-27%	-21%
Specialty Steel Products	Aircraft-related and energy-related materials*						-34%	-32%
	Alloys for electronic products*						0%	-4%
	Adjusted operating income	0.5	- 0.1	3.0	2.1	- 0.2	-0.7	-2.3
	Adjusted operating margin	0.8%	-0.2%	4.8%	3.4%	-0.4%	-1.2%	-3.8%
	IFRS operating income	0.7	- 0.3	2.1	5.1	1.5	0.8	-3.6

<sup>\*</sup>Indicates the change in revenues calculated by a simplified method

### 2-4. Operating Results by Segment for 1Q: Functional Components and Equipment (1)



#### [Revenues]

(Year-on-Year)

#### Automotive casting products

Cast iron products and heat-resistant exhaust casting components:

Decreased due to the suspension of

operations by the major customers in various parts of the world.

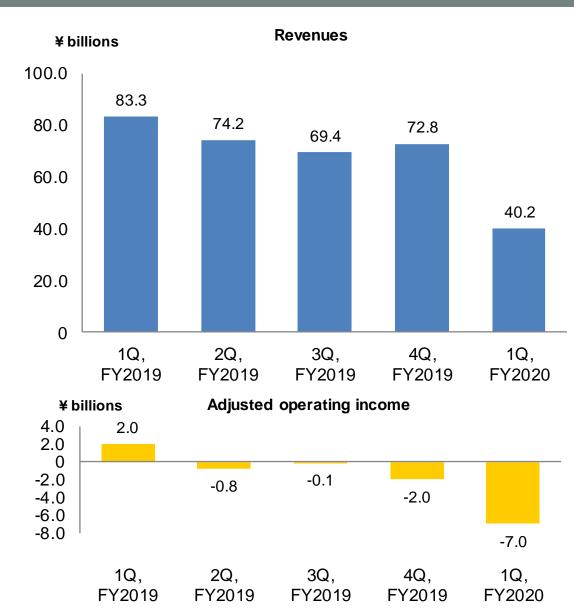
#### Piping components

Pipe fittings:

Both domestic and international demand decreased year on year.

Semiconductor manufacturing equipment: Increased on the back of recovery of demand for capital investment.

# [Adjusted operating income/loss] Decreased due to a decline in demand related to the automotive casting components business, which is the segment's core business.



# 2-5. Operating Results by Segment for 1Q: Functional Components and Equipment (2)



			FY2019	FY2019	FY2019	FY2019	FY2020	Differ	ences
	¥ billions		1Q (Apr. – Jun.)	2Q (Jul. – Sep.)	3Q (Oct. – Dec.)	4Q (Jan. – Mar.)	1Q (Apr. – Jun.)	Year-on- Year	Quarter-on- Quarter
			US\$1 = ¥110 €1 = ¥123 1 yuan = ¥16.1	US\$1 = ¥107 €1 = ¥119 1 yuan = ¥15.3	US\$1 = ¥109 €1 = ¥120 1 yuan = ¥15.5	US\$1 = ¥109 €1 = ¥120 1 yuan = ¥15.6	US\$1 = ¥108 €1 = ¥118 1 yuan = ¥15.2	1Q/1Q 1Q-1Q	1Q/4Q 1Q-4Q
	Revenues		83.3	74.2	69.4	72.8	40.2	-52%	-45%
		Automotive Casting Products*	72.2	62.8	57.0	61.8	30.4	-58%	-51%
		Waupaca Foundry, Inc.*	53.0	45.4	39.1	44.7	22.2	-58%	-50%
		Cast iron products [Waupaca Foundry, Inc.] (weight)						-55%	-49%
Functional Components		Cast iron products [Other] (weight)						-57%	-50%
and Equipment		Heat-resistant exhaust casting components (weight)						-29%	-41%
		Piping Components*	11.1	11.3	12.4	11.1	9.8	-12%	-12%
	Ad	djusted operating income	2.0	- 0.8	- 0.1	- 2.0	- 7.0	-9.0	-5.0
	Ad	djusted operating margin	2.4%	-1.1%	-0.1%	-2.7%	-17.4%	-19.8%	-14.7%
	IF	RS operating income	1.7	- 1.1	- 1.5	- 8.3	- 7.3	-9.0	+1.0

<sup>\*</sup>Simple sum before eliminating intersegment revenues

### 2-6. Operating Results by Segment for 1Q: Magnetic Materials and Applications / Power Electronics Materials Magle



#### [Revenues]

(Year-on-Year)

Decreased due to a decline in demand for magnetic materials and applications such as automotive electronic components.

#### Magnetic materials and applications

Rare earth magnets:

Demand for various manufacturing equipment and industrial machinery as well as electronicsrelated products decreased on the back of the downturn in demand for automotive electronic components.

#### Ferrite magnets:

Demand for automotive components decreased.

#### Power electronics materials

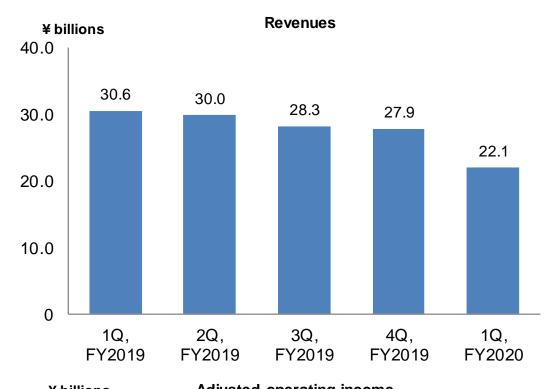
Soft magnetic materials and the applied products: Decreased due to a decline in demand for amorphous metals for transformers, despite strong demand for use in telecommunications equipment such as servers.

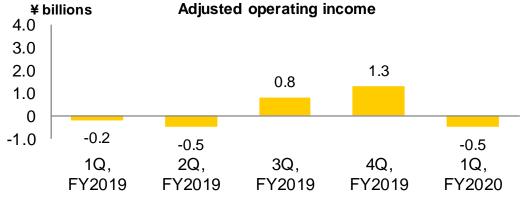
#### **Ceramic components:**

Decreased due to a decline in demand for use in telecommunications equipment and automotive electronic components, despite an increase in demand for use in medical devices.

#### [Adjusted operating income/loss]

Decreased due to a decrease in demand for magnetic materials and applications





# 2-7. Operating Results by Segment for 1Q: Magnetic Materials and Applications / Power Electronics (2) Materials Mag!c

			FY2019	FY2019	FY2019	FY2019	FY2020	Differ	ences
	¥ billions		1Q (Apr. – Jun.)	2Q (Jul. – Sep.)	3Q (Oct. – Dec.)	4Q (Jan. – Mar.)	1Q (Apr. – Jun.)	Year-on- Year	Quarter-on- Quarter
			US\$1 = ¥110 €1 = ¥123	US\$1 = ¥107 €1 = ¥119	US\$1 = ¥109 €1 = ¥120	US\$1 = ¥109 €1 = ¥120	US\$1 = ¥108 €1 = ¥118	1Q/1Q	1Q/4Q
			1 yuan = ¥16.1	1 yuan = ¥15.3	1 yuan = ¥15.5	1 yuan = ¥15.6	1 yuan = ¥15.2	1Q-1Q	1Q-4Q
	Rev	venues	30.6	30.0	28.3	27.9	22.1	-28%	-21%
		Magnetic Materials and Applications*	21.2	20.7	19.2	18.6	13.6	-36%	-27%
		Rare earth magnets (weight)						-36%	-25%
Magnetic Materials and		Ferrite magnets (weight)						-39%	-40%
Applications/ Power Electronics		Power Electronics Materials*	9.4	9.3	9.1	9.3	8.5	-10%	-9%
	Adjusted operating income		- 0.2	- 0.5	0.8	1.3	- 0.5	-0.3	-1.8
	Adju	usted operating margin	-0.7%	-1.7%	2.8%	4.7%	-2.3%	-1.6%	-7.0%
	IFRS operating in		- 0.2	- 43.2	0.6	0	- 0.5	-0.3	-0.5

<sup>\*</sup>Simple sum before eliminating intersegment revenues

# 2-8. Operating Results by Segment for 1Q: Wires, Cables, and Related Products (1)



#### [Revenues]

(Year-on-Year)

Decreased mainly for automotive electronic components.

#### Electric wires and cables

**Electrical wire for rolling stock:** 

Both domestic and international demand decreased.

**Medical devices:** 

Increased for cables.

**Electronic wires:** 

Demand increased for the use of FA/robots and 5G base stations.

Magnet wires:

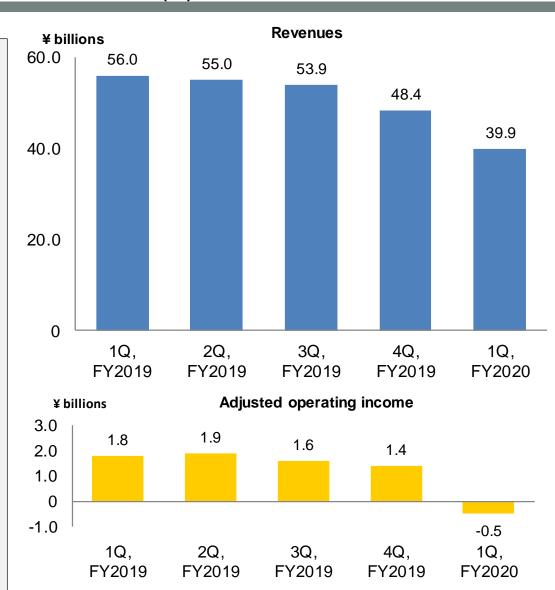
Decreased mainly for automotive applications.

#### Automotive components

Decreased for both automotive electronic components and brake hoses due to a decline in demand resulting from the suspension of operations by the major customers in various parts of the world.

#### [Adjusted operating income/loss]

Decreased due to a decline in demand for wires, cables, and automotive components.



# 2-9. Operating Results by Segment for 1Q: Wires, Cables, and Related Products (2)



				FY2019	FY2019	FY2019	FY2019	FY2020	Differ	ences
	¥ billions		1Q (Apr. – Jun.)	2Q (Jul. – Sep.)	3Q (Oct. – Dec.)	4Q (Jan. – Mar.)	1Q (Apr. – Jun.)	Year-on- Year	Quarter-on- Quarter	
				US\$1 = ¥110 €1 = ¥123 1 yuan = ¥16.1	US\$1 = ¥107 €1 = ¥119 1 yuan = ¥15.3	€1 = ¥120 €1 = ¥120		US\$1 = ¥108 €1 = ¥118 1 yuan = ¥15.2	1Q/1Q 1Q-1Q	1Q/4Q 1Q-4Q
	Revenues		nues	56.0	55.0	53.9	48.4	39.9	-29%	-18%
			Rolling stock*						-13%	+20%
		tors	Medical devices*  FA/ robots*						+11%	+27%
Wires,		oes sr	FA/ robots*						+7%	+11%
Cables, and Related		Foci	Magnet wires*						-26%	-25%
Products			Electronic components*						-50%	-40%
	Adjusted operating income  Adjusted operating margin  IFRS operating income		ted operating income	1.8	1.9	1.6	1.4	- 0.5	-2.3	-1.9
			ted operating margin	3.2%	3.5%	3.0%	2.9%	-1.3%	-4.5%	-4.2%
			operating income	1.9	1.8	1.6	0	- 0.3	-2.2	-0.3

<sup>\*</sup>Indicates the change in revenues calculated by a simplified method

Sales proportion of the focus sectors: 1Q, FY2019: 40%

1Q, FY2020: 40%

### 3. Assets, Liabilities, and Net Assets



¥ billions	End of FY2019  US\$1 = ¥109  €1 = ¥120  1 yuan = ¥15.3	June 30, 2020 US\$1 = ¥108 €1 = ¥121 1 yuan = ¥15.2	Differences
Total assets	977.8	964.9	-12.9
Trade receivables	157.7	141.1	-16.6
Inventories	179.9	183.5	+3.6
Total liabilities	454.9	451.4	-3.5
Interest-bearing debt	187.6	215.1	+27.5
Equity attributable to shareholders of the parent company	520.3	511.0	-9.3
Non-controlling interests	2.6	2.5	- 0.1
Equity attributable to shareholders of the parent company ratio	53.2%	53.0%	-0.2%
D/E ratio (times)	0.36	0.42	+0.06

Trade receivables: Decreased due to a decline in revenues mainly in Japan and North America. Interest-bearing debt: Increased as a result of funding such as short-term debt.

D/E ratio: Maintained soundness at 0.42 times.

### 4. Consolidated Cash Flows



¥ billions	FY2019 1Q (Apr – Jun) US\$1 = ¥110 €1 = ¥123 1 yuan = ¥16.1	FY2020 1Q (Apr – Jun) US\$1 = ¥108 €1 = ¥118 1 yuan = ¥15.2	Year-on-Year
Cash flows from operating activities (Operating CF)	7.0	- 10.3	- 17.3
Cash flows from investing activities (Investing CF)	- 19.2	15.2	+34.4
Free cash flows (FCF)	- 12.2	4.9	+17.1
Core free cash flows*	- 13.1	- 20.8	- 7.7

<sup>\*</sup>Core free cash flows = Cash flows from operating activities - Capital expenditure

[Operating CF] Decreased by ¥17.3 billion due to the impact of a decrease in profit, despite an improvement of operating capital by ¥5.1 billion.

[Investing CF] +¥9.6 billion due to careful selection of fixed asset investment and +¥25.3 billion of proceeds from sale of entities accounted for using the equity method.

[FCF] Improved by ¥17.1 billion year on year, through measures such as reducing working capital and applying stricter investment criteria.

### Reference Data (1)



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	FY2015	FY2016	FY2017	FY2018	FY2019	FY2019	FY2019	FY2019	FY2019	FY2020	FY2020
					1Q (Apr. – Jun.)	20 (Jul. – Sen.)	3Q (Oct. – Dec.)	40 (Jan – Mar.)		1Q (Apr. – Jun.)	Forecast
¥ billions					. ц (, ф., ош.,	24 (64 665.)	04 (00 200.)	(ea		· 🗷 (/ 🗫 : - • • • • • • • • • • • • • • • • • •	1 Greedst
. 56		US\$1 = ¥108	US\$1 = ¥111	US\$1 = ¥111	US\$1 = ¥110	US\$1 = ¥107	US\$1 = ¥109	US\$1 = ¥109	US\$1 = ¥109	US\$1 = ¥108	US\$1 = ¥105
	US\$1 = ¥120	€1 = ¥119 1 yuan = ¥16.1	€1 = ¥130 1 yuan = ¥16.8	€1 = ¥128 1 yuan = ¥16.5	€1 = ¥123 1 yuan = ¥16.1	€1 = ¥119 1 yuan = ¥15.3	€1 = ¥120 1 yuan = ¥15.5	€1 = ¥120 1 yuan = ¥15.6	€1 = ¥121 1 yuan = ¥15.6	€1 = ¥118 1 yuan = ¥15.2	€1 = ¥120 1 yuan = ¥15.0
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Revenues	1,017.6	910.5	988.3	1,023.4	234.0	222.9	214.1	210.4	881.4	154.8	750.0
Adjusted operating income <sup>*1</sup>	76.1	66.0	65.1	51.4	5.5	0.4	5.9	2.6	14.4	-7.3	-5.0
Adjusted operating margin	7.5%	7.2%	6.6%	5.0%	2.4%	0.2%	2.8%	1.2%	1.6%	-4.7%	-0.7%
Other income	36.4	14.1	5.4	10.7	0.9	0.9	0.8	6.0	8.6	3.1	
Other expenses	-12.5	-11.8	-24.2	-19.7	-1.2	-44.1	-3.8	-13.0	-62.1	-2.2	
IFRS operating income	100.0	68.3	46.3	42.4	5.2	-42.8	2.9	-4.4	-39.1	-6.4	
EBITDA	99.1	68.5	48.9	45.3	5.1	-42.6	3.5	-4.4	-38.4	-6.7	-13.0
EBITDA	142.0	111.5	95.0	96.2	19.1	-28.4	17.0	9.1	16.8	6.6	40.0
(Quarterly) Income before income taxes	96.2	66.0	47.0	43.0	4.5	-43.2	3.0	-4.9	-40.6	-7.1	-15.0
(Quarterly) Net income attributable to shareholders of the parent company	69.1	50.6	42.2	31.4	3.2	-44.2	2.1	1.3	-37.6	-3.3	-12.0
Interest-bearing debt	220.4	194.5	160.8	202.1	239.0	227.0	228.1	187.6	187.6	215.1	
Capital expenditure	59.6	63.8	91.8	95.4	11.6	13.6	14.6	13.2	53.0	7.2	33.0
Depreciation	42.9	43.0	46.1	50.9	13.9	14.2	13.5	13.6	55.2	13.3	53.0
R&D expenses	19.1	18.0	17.7	18.6	4.0	4.2	4.0	3.7	15.9	3.5	17.0
D/E ratio (times)	0.44	0.36	0.29	0.34	0.42	0.43	0.43	0.36	0.36	0.42	0.29
(Quarterly) Basic net income per share (yen)	161.50	118.32	98.72	73.37	7.58	-103.45	4.81	3.01	-88.05	7.81	-28.07
Dividend per share (yen)	26.0	26.0	26.0	34.0		13.0		13.0	26.0		
Earnings per share attributable to shareholders of the parent company (yen)	1,159.7	1,254.9	1,316.1	1,375.2	1,345.9	1,238.3	1,244.0	1,216.9	1,216.9	1,195.1	1,157.5
Employees	29,157	28,754	30,390	30,304	30,354	30,201	30,016	29,805	29,805	29,542	29,500
ROIC <sup>*2</sup>	9.6%	7.0%	5.8%	5.3%					1.7%		
ROE <sup>*3</sup>	14.4%	9.8%	7.7%	5.5%					-6.8%		-2.4%
ROA <sup>*4</sup>	6.5%	4.9%	4.0%	2.9%					-3.6%		-1.3%
CCC <sup>*5</sup> (days)	62.3	71.1	82.7	90.7					87.1		86.3
Overseas sales ratio	56%	56%	56%	56%	55%	54%	53%	54%	54%	49%	51%

<sup>\*1</sup> Adjusted operating income = Revenues - Sales cost - Selling, general, & administrative expenses

<sup>\*2</sup> Rate of Return on Invested Capital (ROIC) [until FY2017]

<sup>=</sup> Net income attributable to shareholders of the parent company / (average of beginning and end-year interest-bearing debts + average of beginning and end-year equity attributable to shareholders of the parent company)

Rate of Return on Invested Capital (ROIC) [from FY2018] = {Adjusted operating income x (1 - tax rate of 25%) + (equity in earnings of affiliates} / (average of beginning and end-year interest-bearing debts + average of beginning and

<sup>\*3</sup> Return on equity attributable to shareholders of the parent company (ROE) = Net income attributable to shareholders of the parent company \*100

<sup>\*4</sup> Return on total assets (ROA) = Net income attributable to shareholders of the parent company / Average of beginning and end-year total assets \*100

<sup>\*5</sup> Cash Conversion Cycle (CCC) = Working capital (trade receivables + inventories - debts) / daily average revenues

### Reference Data (2)



#### Major products' volume trends (weight basis)

Index numbers calculated by taking the value of 1Q, FY2019 as 100

·	Dro du ot		FY2	2018			FY2	2019		FY2020
· •	Product	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
	Molds and tool steel	126	124	109	109	100	103	101	84	66
Specialty Steel	CVT belt materials	101	107	113	101	100	88	96	105	66
Products	Piston ring materials	112	107	110	105	100	87	101	94	44
	Organic EL-related components and materials	105	92	91	83	100	129	185	131	180
	Cast iron products [Waupaca Foundry, Inc.]	106	100	95	102	100	90	77	87	45
Functional Components and	Cast iron products [Other]	99	95	103	95	100	92	94	87	43
Equipment	Heat-resistant exhaust casting components (HERCUNITE™)	160	140	131	114	100	123	117	120	71
	Rare earth magnets	110	110	103	96	100	95	90	86	64
Magnetic Materials and Applications/ Power electronics	Ferrite magnets	115	112	108	105	100	98	98	101	61
	Amorphous metals Metglas <sup>®</sup>	115	100	96	104	100	84	78	63	50
Wires, Cables, and Related Products	Electronic components <sup>*</sup>	101	110	115	99	100	98	97	86	52

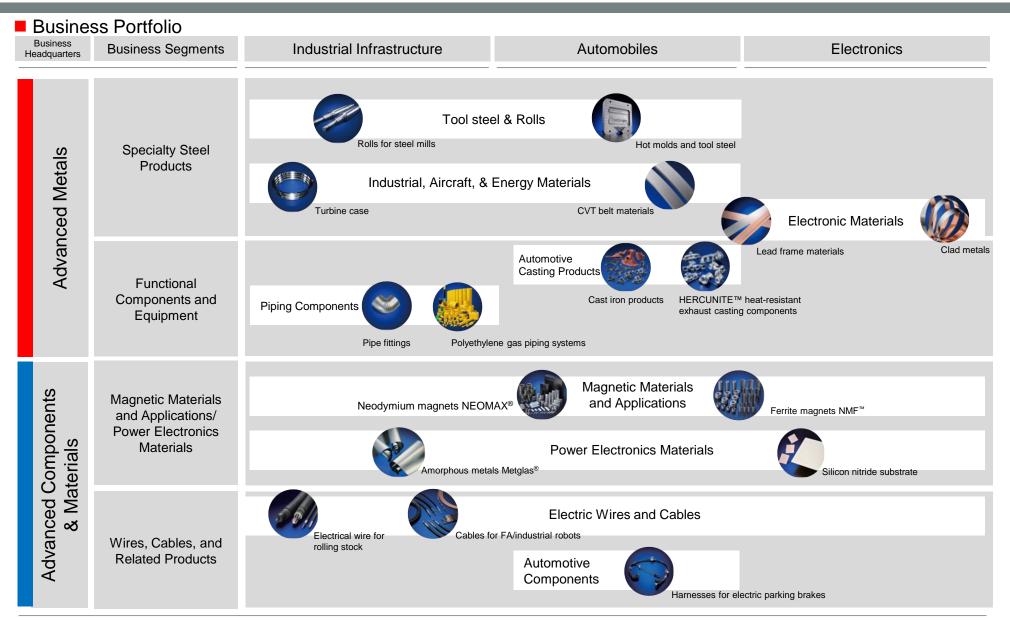
<sup>\*</sup>Figures for automotive electronic components represent the index of revenues (amount excluding the effects of foreign exchange rates) calculated by a simplified method.

#### Revenues

¥ billions	FY2019	FY2019	FY2019	FY2019	FY2020
# DIIIIO IS	1Q	2Q	3Q	4Q	1Q
Rolls Business	6.2	6.1	6.4	5.9	5.5

## (For reference) Business Operations by Market (From April 2019)





# (For reference) Business Operations of Hitachi Metals (From April 2019)



■Business Operations

Business Headquarters	Business Segments	Business	Principal Products
Advanced Metals	Specialty Steel Products	Tool Steel & Rolls	Molds and tool steel, various rolls for steel mills, injection molding machine parts, structural ceramic products, and steel-frame joints for construction
		Industrial, Aircraft & Energy Materials	Automobile-related materials, razor and blade materials, precision cast components, and aircraft- and energy-related materials
		Electronic Materials	Display-related materials, semiconductor and other package materials, and battery-related materials
	Functional Components and Equipment	Automotive Castings	HNM™ ductile cast iron products, cast iron products for transportation equipment, HERCUNITE™ heat-resistant exhaust casting components, and aluminum components
		Piping Components	Piping and infrastructure components (⊜™Gourd brand pipe fittings, various valves, stainless steel and plastic piping components, water cooling equipment, precision mass flow control devices, and sealed expansion tanks)
Advanced Components & Materials	Magnetic Materials and Applications/ Power Electronics Materials	Magnetic Materials and Applications	NEOMAX® rare-earth magnets, ferrite magnets, other various magnets and their applied products
		Power Electronics Materials	Soft magnetic materials (Metglas® amorphous metals, FINEMET® nanocrystalline magnetic materials, soft ferrite) and its applied products, and ceramic components
	Wires, Cables, and Related Products	Electric Wires and Cables	Industrial cables, electronic wires, electric equipment materials, cable assemblies, and industrial rubber products
		Automotive Components	Automotive electronic components and brake hoses

The Group's business results are disclosed by business segment.

### Information on Risks Inherent in Future Projections



This document contains forward looking statements, such as results forecasts, management plans and dividend forecasts, that are not historical facts. All such forward looking statements are based upon all available information and upon assumptions and projections that were deemed reasonable at the time the Company prepared this document. Changes to the underlying assumptions or circumstances could cause the actual results to differ substantially.

The factors causing such differences include, but are not limited to, the following:

Risks associated with product demand and market conditions

Risks associated with raw materials procurement

Risks associated with changes in foreign exchange rates

Risks associated with the global expansion of businesses

Risks associated with impairment losses on fixed assets including property, plant and equipment and goodwill

Risks associated with M&A

Risks associated with business reorganization

Risks associated with product quality

Risks associated with financing activities

Risks associated with securing talent

Risks associated with relationship with the parent company

Risks associated with intellectual property rights

Risks associated with competitiveness and development and commercialization of new technologies and products

Risks associated with environmental regulations

Risks associated with laws and regulations, and official regulations

Risks associated with earthquakes and other natural disasters

Risks associated with information security

Risks associated with retirement benefit obligations